

Registered number: 9926559



LONDON SPORT

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2020

Company No. 08355406
Charity No. 1165100

LONDON SPORT

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2020

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LONDON SPORT

REFERENCE AND ADMINISTRATION DETAILS

FOR THE YEAR ENDED 31 MARCH 2020

Status	The organisation is a charitable company limited by guarantee, registered in England & Wales, incorporated on 10 January 2013 and registered in England & Wales as a Charity on 08 January 2016.
Governing Document	The company was established under Memorandum and Articles which established the objects and powers of the charitable company.
Company Number	8355406
Charity Number	1165100
Registered Office	House of Sport, 190 Great Dover Street, London SE1 4YB
Operating Office	House of Sport, 190 Great Dover Street, London SE1 4YB
Chair	Jillian Moore (appointed 1 June 2019) Shaun Richard Dawson, acting Chair (to 1 June 2019)
Trustees	Shaun Richard Dawson (Vice Chair from 1 June 2019) Joyce Ellen Ryan Richard Barker (resigned 31 March 2020) Derek Michael Brewer (resigned 31 March 2020) Yvonne Doyle (resigned 12 June 2019) Sadie Fiona Mason (resigned 14 November 2019) Doug Taylor (resigned 25 November 2019) Kim Wright (resigned 31 March 2020) Kelvin Walker (resigned 30 September 2019) Mark Jopling (appointed 28 May 2019) Tanya Joseph (appointed 1 June 2019) Tracey McCillen (appointed 1 April 2020) Sally Benatar (appointed 1 April 2020) Stephen Alambritis (appointed 1 April 2020) Charles Boss (appointed 1 April 2020) Shaun Danielli (appointed 1 April 2020) Naomi Hulston (appointed 1 April 2020) Paul Benjamin (appointed 1 April 2020)
Key Management Personnel	Timothy James Copley Susan Hutton Tove Okunniwa Mark Foster (appointed 22 July 2019)
Bankers	Metro Bank, 1 Southampton Row, London WC16 5HA
Auditors	Haysmacintyre LLP 10 Queen Street Place, London EC4R 1AG

FOR THE YEAR ENDED 31 MARCH 2020

The Trustees are pleased to present their annual Trustees' Report together with the consolidated financial statements of the Charity and its subsidiary for the year ending 31 March 2020 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charity Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition effective 1 January 2019).

Chief Executive's Report

Over the last year we have made great strides across the organisation in preparation for another period of change in London's physical activity and sport sector. With the delay of Mayoral elections until 2021 and the publication of a new strategy from our primary funder, Sport England, also expected, this year presented an important opportunity to review our approach to making London the most physically active city in the world.

As a team, we have spent much of the past year carefully reviewing the objectives and impact of our work, and have taken the learning from our past work to refine our future approaches.

Our ongoing work has delivered real progress in a number of areas, with our research into the lives of less active Londoners in particular helping to shape a wide range of projects and approaches across London. Notably, we have strengthened our connection to a number of significant place-based initiatives taking place in different parts of London, including the city's two Sport England-funded Local Delivery Pilots, and the three Mayor of London backed Model City initiatives. The learnings generated from each of these initiatives is already proving influential in shaping city-wide approaches to physical activity and sport. Our continued leadership around digital and technological innovation for grassroots sport has also helped to embed new, creative approaches into the capital's community sport sector. Meanwhile our events programme has gone from strength to strength, culminating in the biggest London Sport Awards ceremony in the organisation's history in March of this year.

The London Sport Awards, of course, fell shortly before the country as a whole was hit by the impacts of the covid-19 pandemic, which sparked immediate changes in both our own way of working, and in the wider role of physical activity in society. I am proud of our response, which has been laser-focused in its support to the capital's community sport sector, and in its aims to keep Londoners active during these deeply challenging times.

Throughout this year, I have been grateful for the support of our Chair, Jillian Moore, and the ongoing dedication of all Board members who have served across this year. The Board and our wider staff team are great advocates for London Sport and for our wider mission.

We continue to see encouraging results from a wide range of our projects and initiatives, and I am encouraged that London remains one of the country's most physically active regions. There is still much work to be done as we look to grow physical activity levels across the capital, but the combination of all of these factors gives us a strong base to work from as we look to improve the lives of more Londoners through physical activity and sport.

Tove Okunniwa
Chief Executive

Chair's Report

I am thrilled to be authoring my first report as the Chair of London Sport having been appointed to the role by the Mayor of London in May 2019. I am grateful to the Mayor for affording me this opportunity, and to my Vice Chair, Shaun Dawson, for leading the organisation as Acting Chair prior to my appointment.

Over the past year, I have been impressed by the impact that London Sport enjoys in such a wide range of areas and by the continued progress that we have made as an organisation. Work on the development of our new strategy has been a major focus for the organisation at every level, and I believe firmly that with a new national sport strategy from Sport England and Mayoral Elections both due in 2021 London Sport is in an excellent position to seize on the opportunities that each will present.

We are deeply grateful for the continued support of Sport England as our principal funder, as well as to all of our other funders, partners and stakeholders working throughout London and across the country. The successes of our organisation are rooted in the partnerships that we build, and we would not be able to deliver the impact that we do without this valuable support.

I would also like to take this opportunity to place on record my thanks, and the thanks of the whole organisation, to a number of Trustees whose terms ended at the close of this year. The dedication and commitment of all our Trustees has played a major role in our successes since we were founded in 2014, and we are deeply grateful for their support over the past years.

Looking to the future, the importance of physical activity to London and the lives of Londoners has been clear for a long time. The past few months have seen its role thrown into sharp relief by the nation's experiences of the covid-19 outbreak and the subsequent lockdown measures. As we look to the future, while there is uncertainty ahead we can be sure of the fact that our work and our commitment to physical activity and sport in London will be vital to life in the capital for years to come.

Jillian Moore
Chair

Our Purpose

London Sport exists to support a long-term vision of making London the most physically active city in the world. The Charity, which was initially formed with support from Sport England, the Mayor of London and London Councils, works through physical activity and sport across the 33 boroughs of London to help Londoners thrive by living more active lives.

The Charity's activities and strategic decision making is informed by its long-term vision and the Board do not envisage any substantial variation in these core principles in the forthcoming year.

Our Objectives and Activities

The Charity's objectives and aspirations are delivered via its strategy, which seeks to meet the needs of Londoners, its partners and its main funders. The Charity's aspirations are all focused on achieving its overall vision. While the aspirations do not present an exhaustive overview of London Sport's work, they do provide an overview of the types of work the Charity undertakes in support of its core purpose.

1. Increase physical activity levels among less active adults, reducing inequalities and inactivity

London Sport works on the delivery of projects that help to increase physical activity levels for adults undertaking less than 150 minutes of moderate intensity equivalent physical activity each week. This includes initiatives that support asset-based community development programmes, development of localised partner networks across London, and training and development targeted to people working on the frontline of physical activity and sport in the capital.

2. Give all young Londoners the best opportunity to form a positive physical activity habit for life

A number of the Charity's projects and programmes focus on supporting in-school and outside-of-school physical activity for children and young people. Where some of these projects represent local oversight of national programmes backed by the Charity's principal funder, others are developed in response to London-specific needs and issues.

3. Improve policy, systems and investment by influencing change in the key areas which facilitate active lives

Through its insight, communications and advocacy activities, London Sport seeks to effect change in the decision-making that impacts levels of physical activity. These activities involve working directly with regional and local decision-makers to influence strategic decisions and increase physical activity levels across the capital.

4. Use technology, data and digital communications to their full potential to support and motivate Londoners to become and stay active

London Sport continues to play a leading role in supporting technology companies and physical activity and sport partners to collaborate in the development of innovative technology solutions that support active lives. The Charity also supports the continued use of data and research practices to inform decision-making and enhance the impact of actions that target physical inactivity.

5. Lead the way and bring organisations together to create, develop, test, champion and scale new and innovative ways of supporting active lives

The Charity continues to champion innovation and creativity in its ways of working, supporting staff to undertake innovative approaches to their work, and partnering with organisations that are open to collaborating on creative approaches to addressing physical inactivity in all parts of London.

6. Ensure that evidence, data and high-quality insight inform the development of policy and practice to support active lives

London Sport's commitment to insight and research underpins the Charity's strategy and objectives, by seeking to develop and apply high-quality insight to support the implementation of its programmes, and developing robust impact measurement frameworks which ensure clarity around the outcomes of each of its projects and focus areas.

Financial Review

Revenue

London Sport currently has four main income streams: grant funding, events income and commercial partnership income, including provision of paid-for services to partners, and rental income from the operation of House of Sport.

Grant funding accounts for 88.8% of London Sport's income disclosed as of 31 March 2020, up from 86.1% in the prior financial year. The main grant funders are: Sport England and the Greater London Authority. Sport England funding accounts for £3.6m, 78.4% of London Sport's overall income for the year, which meets the performance requirements from Sport England, which sets a maximum reliance target of 85%.

All grant funders set out expectations in a grant funding agreement, with a number of key specifications for the programmes delivered by London Sport. All of the main funding streams are disclosed within the notes to the financial accounts. There are currently no deficits within any of the restricted funds.

London Sport's non-grant funding income includes a select number of projects with commercial or other funded partners, some of which include a service, license or transaction fee payable to London Sport's trading subsidiary. These services include, but are not limited to, the provision of insight and research expertise, funding support, strategy development and advisory services.

The accounting policy for income recognition is described in the notes to the accounts.

Expenditure

In 2020, total expenditure was £4.3m (2019, £4.1m). £4.1m (2019, £4.0m) of this was spent delivering the grant funded programmes outlined above, and £0.2m (2019, £0.1m) was spent delivering trading activities.

Result for the Period

The result for the period is a surplus of £276k (2019: surplus of £118k).

Reserve Policy

The purpose of the Reserve Policy for London Sport is to ensure the stability of the programmes, employment and ongoing operations of the organisation. The level held within reserves is intended to provide an internal source of funds for unanticipated situations. These include but are not limited to: a sudden increase in expenses; an unexpected loss in funding; one-off unbudgeted expenses; or uninsured losses. The reserve is not intended to replace a permanent loss of funds or eliminate an on-going budget gap. The total level of reserves as at 31 March 2020 is £1.1m (2019: £853k) and of this amount unrestricted reserves are £62k (2019: £264k) and restricted reserves are £1.1m (2019: £589k). Increasing unrestricted reserves remains a focus over the next 24 months through diversification of income and ensuring full cost recovery is achieved for all new funding streams.

The minimum amount designated as the required reserve is established as an amount sufficient to maintain ongoing operations of London Sport for three months. This target minimum reserve fund is based on the latest budget, equal to three months of average staff costs (not including any consultants) on a sliding scale, based on notice periods and essential operating costs needed to maintain ongoing operations for three months.

FOR THE YEAR ENDED 31 MARCH 2020

The Reserve Policy was set at £467k (2019: £467k) during the financial year, which was sustained. London Sport reserves at 31 March 2020 are above the target level. This is reviewed on an annual basis to ensure continuing appropriateness.

Going Concern

After making enquiries and having regard to future forecasts, the Trustees have formed a judgement, at the time of approving the financial statements, that there is reasonable expectation that the Charity has adequate resource to continue in operational existence for the foreseeable future. For this reason, the Trustees continue to adopt the going concern basis in preparing the financial statements.

Structure, Governance and Management

London Sport is a company limited by guarantee and a registered charity. Its governing document is the Memorandum and Articles of Association, originally incorporated on 10 January 2013, updated 6 May 2020.

London Sport is committed to meeting high standards of governance and as such the Board acknowledges its contribution to achieving management accountability, improving risk management and ensuring that the key objectives of the Charity are achieved.

The Board currently comprises eleven Non-Executive Trustees. During the year there were five Trustee vacancies. The Board met five times during the year. We have a detailed induction programme for new Trustees and from time to time offer relevant training to all Trustees, when a need is identified.

A Trustee may not act as a Trustee unless he/she has signed a written declaration of willingness to act as a Trustee of the Charity. A statement of Trustees' responsibilities in respect of the financial statements is set out on page 11.

The Chair is appointed by the Mayor of London through a publicly advertised selection process. The Chair position was vacant until 1 June 2019 and was covered until that point by the Vice Chair, Shaun Dawson. Jillian Moore was appointed as Chair on 1 June 2019. To operate the Board shall be at least three and (unless otherwise determined by a resolution of the Members) not more than twelve Trustees. All Trustees must support the Objects.

The Mayor of London may appoint up to two individuals other than the Chair to be Trustees and shall be entitled to remove the Trustees appointed by him or her. London Councils shall be entitled to appoint up to two Trustees to the Board and shall be entitled to remove the Trustees so appointed by the Board. Until this year, Sport England held the entitlement to appoint up to two Trustees to the Board and to remove the Trustees so appointed to the Board; as of the close of this year, Sport England have chosen to relinquish that entitlement. Seven other Non-Executive Trustees shall be appointed by the Trustees from candidates who apply in writing to the Board in the course of an open recruitment process to be determined by the Board. The Trustees may regulate its proceedings in respect of such appointments as it sees fit.

Every Trustee, howsoever appointed, has the same duty as all the other Trustees to act in the way he or she decides in good faith would be most likely to further the purposes of the Charity. Any decision of the Board must be by decision of a majority of the Trustees present and voting at a quorate Board meeting, or a unanimous decision taken without a Board Meeting taking place.

FOR THE YEAR ENDED 31 MARCH 2020

The Board has established the following sub-committees: Finance, Remuneration, Nominations, Disability and Strategy Advisory. Each Sub-Committee Chair is required to report frequently to the Board and ensures that all duties are performed to a satisfactory level by each Sub-Committee.

London Sport has a subsidiary company, London Sport Trading and the results for that company are consolidated within this report.

Finance Sub-Committee

The Finance Sub-Committee met four times during the year. Its members during the year were Kim Wright, Kelvin Walker and Jillian Moore assisted by Susan Hutton and Tove Okunniwa from the Executive team. The Board is satisfied in its obligations that at least one member has relevant financial experience. As required, meetings are attended by the external auditors.

Remuneration Sub-Committee

The Remuneration Sub-Committee met once during the year. Its members during the year were Shaun Dawson and Richard Barker, assisted by Tove Okunniwa and Susan Hutton from the Executive team.

Nominations Sub-Committee

The Nominations Sub-Committee met once during the year. Its members were Shaun Dawson and Jillian Moore.

Disability Sub-Committee

The Disability Sub-Committee was formed to champion equality for deaf and disabled people within the context of the Charity's work. The Disability Sub-Committee met three times during the year. Its members during the year were Tracey McCillen (Activity Alliance/Independent Member and Chair), Hilary Lissenden (Greater London Authority representative), Iain Varah (London Councils representative), Andy Dalby-Welsh (London Youth Games representative), Sian Williams (Inclusion London representative) and Wendy Wallace (Independent Member – retired November 2019) assisted by Mark Foster from the Executive team and Alex Gibbons from the staff team.

Strategy Advisory Sub-Committee

The Strategy Advisory Sub-Committee was formed during the year and met once. Its members during the year were Tanya Joseph, Richard Barker and Jillian Moore supported by Tove Okunniwa and Mark Foster from the Executive team.

Delegation of day-to-day management powers

The day-to-day management of the Charity is delegated to the Chief Executive Officer. The delegated power shall be to manage the Charity by implementing the policy and strategy adopted by and within a budget approved by the Board.

Pay policy for senior staff

The Trustees consider that the Board of Trustees and the senior management team comprise the key management personnel of the Charity in charge of directing and controlling, running and operating the Charity on a day-to-day basis. The Chair is appointed by, and remunerated by, the Greater London Authority. All Trustees give their time freely and no other Trustee received remuneration in the year.

The pay of the senior management team comprising four key management personnel and all staff is reviewed annually and normally increased to reflect a cost of living adjustment. In view of the nature of the Charity, the Trustees benchmark against pay levels in other comparable organisations and charities.

Managing risk

London Sport has a formal risk management process through which the senior management team identifies the major risks to which the organisation may be exposed. These risks are ranked by likelihood and impact, culminating in a risk control document which is updated on a regular basis.

During the year a full review of the Risk Register was conducted by the Executive who now review, and update as necessary, the register on a monthly basis. All significant risks, together with current mitigation actions, are reviewed regularly at Board Meetings throughout the year by the Trustees. The Trustees are satisfied that systems have been developed and are in place to mitigate identified risks to an acceptable level.

London Sport's principal risks are then maintained in a risk register, where each risk is categorised as either a strategic risk or an operational risk. There are currently fourteen operational and fourteen strategic risks identified. Each risk is assessed using a likelihood rating of 1-5, where 5 is the most likely, and an impact rating of 1-5, where 5 is severe. The total score is then given a red, amber or green (RAG) rating.

The work has identified that our biggest strategic risk is a reduction in funding from our main stakeholders. This risk is managed through regular liaison with our stakeholders and actively contributing to new sports strategies and reviews. We are also aiming to mitigate this risk by diversifying our funding base and our reliance on one major funder. Currently our core Sport England funding is confirmed to 31 March 2022 and there has been no indication that this will not continue at the same level beyond that date.

The major operational risk arises from business continuity, fire, health and safety. A Business Continuity plan is in place and was activated as part of our response to covid-19. Controls are in place to ensure that London Sport has a Health and Safety Policy in place and this is regularly reviewed for compliance and updated as required. An up-to-date Health and Safety Assessment has been carried out on our workplace, House of Sport.

The future will see us focusing on the implementation of our updated strategy, including supporting the sector in London to recover from the effects of the current covid-19 outbreak. The range of benefits, and importance of, increased physical activity has taken on a new resonance over this challenging time and we are optimistic that this will deliver a boost to our work. Ensuring our financial sustainability beyond our current funding cycle will be another priority for London Sport over the next few months and we will be working closely with Sport England on this. Continuing to diversify our income remains a key objective.

Statement of the Board of Trustees' responsibilities for the financial statements

The Trustees, who are also directors of London Sport for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year and not approve the financial statements unless they are satisfied that the financial statements give a true and fair view of the state of the affairs of the Charity as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the year then ended.

In preparing those financial statements which give a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue on that basis

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable Company's website. Legislation in the United Kingdom governing the preparation and dissemination of Financial Statements may differ from legislation in other jurisdictions.

Disclosure of information to auditors

Each of the Trustees, who held office at the date of approval of this Trustees' Report, has confirmed that there is no information of which they are aware which is relevant to the audit but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are made aware of such information.

Small Company Exemptions

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and groups.

**LONDON SPORT
TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2020**

Company No. 08355406

This report is approved by the Trustees on 26 January 2021 and signed on their behalf by:



.....
Jillian Moore

AUDITOR'S REPORT TO THE DIRECTORS OF LONDON SPORT

FOR THE YEAR ENDED 31 MARCH 2020

Opinion

We have audited the financial statements of London Sport Limited for the year ended 31 March 2020 which comprise the Group Statement of Financial Activities, the Group and Company Balance Sheet, Group and Company Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group and parent charitable company's affairs as at 31 March 2020 and of the group and parent charitable company's net movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of trustees for the financial statements

As explained more fully in the trustees' responsibilities statement set out on page 9, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group and parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

AUDITOR'S REPORT TO THE DIRECTORS OF LONDON SPORT

FOR THE YEAR ENDED 31 MARCH 2020

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group or parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Trustees Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees Report (which incorporates the Strategic Report and Directors' Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report, included in the Trustees Report, have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees Report (which incorporates the Strategic Report and the Directors' Report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

AUDITOR'S REPORT TO THE DIRECTORS OF LONDON SPORT
FOR THE YEAR ENDED 31 MARCH 2020

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



.....
Jeremy Beard

Senior Statutory Auditor

for and on behalf of Haysmacintyre LLP (Statutory Auditors)

10 Queen Street Place
London
EC4R 1AG

Date: 27 January 2021

LONDON SPORT

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 MARCH 2020

	Notes	Unrestricted Funds £'000	Restricted Funds £'000	Total 2020 £'000	Total 2019 £'000
INCOME FROM:					
Charitable activities					
<i>Programme Delivery</i>		347	4,035	4,382	4,071
Other trading activities					
<i>Thought Leadership and Partner Services</i>		163	-	163	176
Other				-	3
Total income	2	510	4,035	4,545	4,250
EXPENDITURE ON:					
Expenditure on Charitable activities					
<i>Delivery of Charitable activities</i>		555	3,557	4,112	4,043
Activities and Events		157		157	89
Total expenditure	3	712	3,557	4,269	4,132
Net income	7	(202)	478	276	118
Transfers between funds				-	-
Net movement in funds		(202)	478	276	118
Funds brought forward		264	589	853	735
Funds carried forward		62	1,067	1,129	853

The notes on pages 17 – 30 form part of these financial statements

The statement of financial activities includes all gains and losses recognised in the year.

All amounts derive from continuing activities.

CONSOLIDATED AND CHARITY BALANCE SHEET

AT 31 MARCH 2020

	Notes	2020 Group £'000	2020 Charity £'000	2019 Group £'000	2019 Charity £'000
FIXED ASSETS					
Tangible Fixed Assets	8	324	324	370	370
Intangible Assets	9	-	-	68	-
		<u>324</u>	<u>324</u>	<u>438</u>	<u>370</u>
CURRENT ASSETS					
Debtors	10	338	399	443	579
Short term deposits and cash in hand		<u>1,315</u>	<u>1,299</u>	<u>968</u>	<u>884</u>
		<u>1,653</u>	<u>1,698</u>	<u>1,411</u>	<u>1,463</u>
CURRENT LIABILITIES					
CREDITORS: amounts falling due within one year	11	(705)	(688)	(746)	(735)
NET CURRENT ASSETS		<u>948</u>	<u>1,010</u>	<u>665</u>	<u>728</u>
CREDITORS: amounts falling due within one year	12	(143)	(143)	(250)	(250)
NET ASSETS		<u>1,129</u>	<u>1,191</u>	<u>853</u>	<u>848</u>
FUNDS					
Unrestricted funds		62	124	264	259
Restricted funds		1,067	1,067	589	589
TOTAL FUNDS	15	<u>1,129</u>	<u>1,191</u>	<u>853</u>	<u>848</u>

Approved by the Trustees and authorised for their issue on 26 January 2021 and signed on their behalf by:



.....
Jillian Moore

A separate Statement of Financial Activities and Income and Expenditure Account for the Charity has not been presented because the Charity has taken advantage of the exemption afforded by section 408 of the Companies Act 2006. The surplus of the parent Charity was £343k (2019: surplus £94k).

The notes on pages 17 – 30 form part of these financial statements.

LONDON SPORT**CONSOLIDATED STATEMENT OF CASH FLOWS****FOR THE YEAR ENDED 31 MARCH 2020**

	Note	2020 Group £'000	2019 Group £'000
Cash flows from operating activities	20	345	326
Cash flows from investing activities			
Purchase of tangible fixed assets		-	-
Purchase of intangible fixed assets		-	(68)
Interest income		2	2
Cash provided by / (used in) investing activities		<u>2</u>	<u>(66)</u>
Increase / (decrease) in cash and cash equivalents in the year		347	260
Cash and cash equivalents at the beginning of the year		968	708
TOTAL CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR		<u><u>1,315</u></u>	<u><u>968</u></u>

The notes on pages 17 – 30 form part of these financial statements.

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2020

1 ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

The principal accounting policies adopted, judgements and key sources of estimation

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

London Sport meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Preparation of accounts on a going concern basis

In the context of the ongoing pandemic, the review of our financial position, reserves levels and future plans gives Trustees confidence the Charity remains a going concern for the foreseeable future, and the financial statements have been prepared on this basis. The Trustees consider there are no material uncertainties about the Charity's ability to continue as a going concern.

Group financial statements

The financial statements consolidate the results of the Charity and its wholly owned subsidiary London Sport Trading Limited on a line-by-line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the Charity has not been presented because the Charity has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

Income recognition

All income is recognised once the Charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably.

Donations and legacies

Donations and gifts and are included in full in the Statement of Financial Activities when there is entitlement, probability of receipt and the amount of income receivable can be measured reliably.

Gifts in kind

Gifts in kind represent assets donated for distribution or use by the Charity. Assets given for distribution are recognised as income only when distributed. Assets given for use by the Charity are recognised when receivable. Gifts in kind are valued at the amount actually realised from the disposal of the assets or at the price the Charity would otherwise have paid for the assets.

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

1 ACCOUNTING POLICIES (continued)

Grants

Grants are recognised in full in the statement of financial activities in the year in which the Charity has entitlement to the income, the amount of income receivable can be measured reliably and there is probability of receipt.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs of delivering our programmes in order to further the purpose of the Charity and their associated support costs.
- Other expenditure represents expenditure on events and our support services provided to our partners and the local Boroughs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Governance cost includes staff costs and overheads in respect of the management of the Charity and compliance with constitutional and statutory requirements.

Expenditure is allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the core business functions, are apportioned based on staff time attributable to each activity where appropriate.

Allocation of costs

Staff costs are allocated between direct charitable expenditure and support costs based on the time spent on these activities. Other costs are allocated directly to the relevant heading.

Financial Instruments

The Charity only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Tangible fixed assets

Tangible fixed assets are stated at cost or deemed cost (donated valuation at estimated fair value) less accumulated depreciation and impairment losses. Non grant funded assets costing more than £1k are capitalised.

Depreciation is calculated to write off the costs of the fixed asset by equal instalments as follows:

Furniture, fittings and equipment;	4 years straight line
Leasehold improvements:	life of lease

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

1 ACCOUNTING POLICIES (continued)

Intangible fixed assets

Intangible fixed assets are stated at cost less accumulated amortisation and any impairment. Assets costing more than £1k are capitalised.

Amortisation is calculated to write off the costs of the asset by equal instalments as follows, all straight line:

Software Investments:	5 years
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Creditors and provisions

Creditors and provisions are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Funds

Unrestricted funds are donations and other income receivable or generated for the objects of the Charity.

Designated funds are unrestricted funds earmarked by the Trustees for particular purposes.

Restricted funds are those funds which are to be used in accordance with specific instructions imposed by the donor or trust deed.

Employee benefits

Short term benefits

Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.

Employee termination benefits

Termination benefits are accounted for on an accrual basis and in line with FRS 102.

Pension scheme

London Sport operates a defined contribution pension scheme for the benefit of its employees. The assets of the scheme are held independently from those of London Sport in an independently administered fund. The pensions costs charged in the financial statements represent the contributions paid during the year.

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

2 TOTAL INCOME	2020	2019
	£'000	£'000
Programme delivery	4,035	3,658
Rental income	348	378
Events	26	41
Services provided to Partners	82	85
Sponsorship	50	50
Other	4	38
	<u>4,545</u>	<u>4,250</u>

Programme Delivery for Charitable Activities

The breakdown was as follows:

	2020	2019
	£'000	£'000
Sport England - Core Activities	1,611	1,811
Sport England - Satellite Clubs	1,112	846
GLA - Club Capacity Building Programme	-	94
Sport England – Workforce	206	240
Sport England - Children & Young People	351	304
Sport England - other funds	282	115
GLA - Major Events	183	16
GLA - Community Workforce	193	-
Others	97	232
	<u>4,035</u>	<u>3,658</u>

3 ANALYSIS OF GROUP EXPENDITURE

	Direct Costs - Staff	Direct Costs - Other	Grant Funding	Support Costs	2020 Total
	£'000	£'000	£'000	£'000	£'000
Delivery of Charitable Activities	2,127	826	603	556	4,112
Activities and Events	45	62		50	157
	<u>2,172</u>	<u>888</u>	<u>603</u>	<u>606</u>	<u>4,269</u>

Prior Year Comparison

	Direct Costs - Staff	Direct Costs - Other	Grant Funding	Support Costs	2019 Total
	£'000	£'000	£'000	£'000	£'000
Delivery of Charitable Activities	2,271	627	603	542	4,043
Activities and Events	39	40	-	10	89
	<u>2,310</u>	<u>667</u>	<u>603</u>	<u>552</u>	<u>4,132</u>

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

4 GRANTS

The charity undertakes part of its charitable expenditure through making grants. In the current year it awarded a number of grants under the following programmes :

Programme	2020 Number	2020 £'000	2019 Number	2019 £'000
Satellite Clubs	81	340	408	482
Others	14	263	22	121
	<u>95</u>	<u>603</u>	<u>430</u>	<u>603</u>

All grants were paid to institutions and none to individuals. The largest grant amount paid during the year was £48,000 to Our Parks in relation to 'Turn Up, Tone Up' programme.

5 ANALYSIS OF SUPPORT COSTS

	Management £'000	Finance £'000	Resources £'000	Governance £'000	2020 Total £'000
Delivery of Charitable Activities and Events	110	42	362	42	556
	-	15	35	-	50
	<u>110</u>	<u>57</u>	<u>397</u>	<u>42</u>	<u>606</u>

Prior Year Comparison	Management £'000	Finance £'000	Resources £'000	Governance £'000	2019 Total £'000
Delivery of Charitable Activities and Events	104	37	360	41	542
	-	-	10	-	10
	<u>104</u>	<u>37</u>	<u>370</u>	<u>41</u>	<u>552</u>

Governance costs include	2020 £'000	2019 £'000
Staff costs	20	14
Auditors' remuneration:		
Audit work – London Sport	13	10
Audit work - London Sport Trading	4	3
Other services	5	-
Other governance costs		14
	<u>42</u>	<u>41</u>

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

6 SUBSIDIARIES

The wholly owned subsidiary London Sport Trading Limited is incorporated in the United Kingdom (company number: 09926559). London Sport owns all of the share capital of London Sport Trading (nominal value of £1) and it is fully paid up. The subsidiary was incorporated in December 2015, trading commenced in April 2018 and will pay all of its taxable profits to London Sport under the Gift Aid scheme.

The summary financial performance of the subsidiary alone is:

	2020	2019
	£'000	£'000
Turnover	91	168
Cost of sales and administration costs	(152)	(144)
Net assets brought forward	5	(19)
Net profit/(loss)	(61)	24
Amount gift aided to the Charity	(5)	-
Surplus/(loss) retained in subsidiary	<u>(61)</u>	<u>5</u>

The assets and liabilities of the subsidiary were:

Intangible assets	-	68
Current assets	25	108
Current liabilities	(86)	(171)
Total net assets and Aggregate share capital and reserves	<u>(61)</u>	<u>5</u>

7 STAFF COSTS AND NUMBERS

	2020	2019
	£'000	£'000
Staff costs were as follows:		
Salaries and wages	1,786	1,936
Social security costs	186	202
Pension contributions	200	220
Redundancy payments	-	6
	<u>2,172</u>	<u>2,364</u>

The number of employees whose emoluments for the year fell within the following bands were:

	2020	2019
	Number	Number
£60,001-£70,000	2	2
£70,001 - £80,000	-	1
£100,001 - £110,000	-	1
£110,001 - £120,000	1	-

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

7 STAFF COSTS AND NUMBERS (continued)

Of these, 3 employees are accruing pension contributions totalling £24k (2019: 4 employees, accruing £30k).

The total employee benefits of the senior management team comprising 5 key management personnel (2019: 6 key management personnel) of the Group were £324k (2019: £482k). The reduction in cost relates to vacant positions for extended periods during the year.

No Trustees received remuneration in the current or prior year.

The average number of employees during the year was as follows:

	2020	2019
	Number	Number
Charitable activities	44	47
Support	2	3
	<u>46</u>	<u>50</u>

8 TANGIBLE FIXED ASSETS

Charity and group

Leasehold Buildings £'000

Cost

Opening Balance as at 1 April 2019	462
Purchases during year	-
Closing Balance as at 31 March 2020	<u>462</u>

Depreciation

Opening Balance as at 1 April 2019	92
Charge during year	46
Closing Balance as at 31 March 2020	<u>138</u>

NBV as at 31 March 2020

324

NBV as at 31 March 2019

370

Included within leasehold buildings is the refurbishment costs of House of Sport of £324k (2019 : £370k).

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

9 INTANGIBLE FIXED ASSETS

Group only	Software Investments £'000
Cost	
Opening Balance as at 1 April 2019	68
Purchases during year	-
Closing Balance as at 31 March 2020	<u>68</u>
Amortisation	
Opening Balance as at 1 April 2019	-
Charge during year	-
Impairment	68
Closing Balance as at 31 March 2020	<u>68</u>
NBV as at 31 March 2020	<u>-</u>
NBV as at 31 March 2019	<u>68</u>

As part of the annual impairment review, the directors of London Sport Trading Ltd have concluded that the future revenues generated from this investment were at risk. This risk is, in part, increased by the COVID-19 pandemic. As a result, the directors have decided to be prudent and write down 100% of the value of this investment at 31 March 2020.

The charity did not hold any intangible fixed assets as at 31 March 2020 (2019: none).

10 DEBTORS: amounts falling due within one year

	2020 Group £'000	2020 Charity £'000	2019 Group £'000	2019 Charity £'000
Project debtors	309	300	115	92
Prepayments	12	12	108	108
Accrued income	-	-	8	8
Inter-company debtors	-	68	-	160
Other debtors	17	19	212	211
	<u>338</u>	<u>399</u>	<u>443</u>	<u>579</u>

LONDON SPORT**NOTES TO THE FINANCIAL STATEMENTS (continued)****FOR THE YEAR ENDED 31 MARCH 2020****11 CREDITORS: amounts falling due within one year**

	2020	2020	2019	2019
	Group	Charity	Group	Charity
	£'000	£'000	£'000	£'000
Project creditors	314	305	273	269
Other taxation and social security	91	92	58	58
Accruals	185	176	234	228
Deferred income	66	66	107	107
Other creditors	49	49	74	73
	<u>705</u>	<u>688</u>	<u>746</u>	<u>735</u>

12 CREDITORS: amounts falling due within one year

	2020	2020	2019	2019
	Group	Charity	Group	Charity
	£'000	£'000	£'000	£'000
Leases	<u>143</u>	<u>143</u>	<u>250</u>	<u>250</u>

13 ANALYSIS OF DEFERRED INCOME

	2020	2020	2019	2019
	Group	Charity	Group	Charity
	£'000	£'000	£'000	£'000
Deferred income at 1 April	107	107	93	93
Applied during the year	66	66	107	107
Released during the year	(107)	(107)	(93)	(93)
Deferred income at 31 March	<u>66</u>	<u>66</u>	<u>107</u>	<u>107</u>

Deferred income relates to rental income charged in advance.

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

14 ANALYSIS OF GROUP NET ASSETS BETWEEN FUNDS	Restricted Funds £'000	General Funds £'000	2020 Total Funds £'000
Intangible fixed assets	-	-	-
Tangible fixed assets	-	324	324
Current assets	1,067	586	1,653
Current liabilities	-	(705)	(705)
Long-term liabilities	-	(143)	(143)
Net assets at 31 March 2020	<u>1,067</u>	<u>62</u>	<u>1,129</u>

Prior Year Comparison	Restricted Funds £'000	General Funds £'000	2019 Total Funds £'000
Intangible fixed assets	-	68	68
Tangible fixed assets	-	370	370
Current assets	589	847	1,436
Current liabilities	-	(771)	(771)
Long-term liabilities	-	(250)	(250)
Net assets at 31 March 2019	<u>589</u>	<u>264</u>	<u>853</u>

15 ANALYSIS OF FUNDS	Balance at 01-Apr 2019 £'000	Income £'000	Expenditure £'000	Balance at 31-Mar 2020 £'000
General funds	264	510	(712)	62
Restricted funds:				
Core Activities (Sport England)	108	1,611	(1,510)	209
Satellite Club (Sport England)	-	1,112	(837)	275
Workforce (Sport England)	46	206	(167)	85
Children & Young People (Sport England)	222	351	(406)	167
Other funds - Sport England	84	282	(84)	282
Major Events (GLA)	8	183	(191)	-
Community Workforce (GLA)	-	193	(169)	24
Other	121	97	(193)	25
	<u>589</u>	<u>4,035</u>	<u>(3,557)</u>	<u>1,067</u>
Group total	<u>853</u>	<u>4,545</u>	<u>(4,269)</u>	<u>1,129</u>

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

15 ANALYSIS OF FUNDS (continued)

Prior year comparison	Balance at 01-Apr 2018 £'000	Income £'000	Expenditure £'000	Balance at 31-Mar 2019 £'000
General funds	241	592	(569)	264
Restricted funds:				
Core Activities	106	1,808	(1,806)	108
Satellite Club	151	847	(998)	-
Club Capacity	-	94	(94)	-
Workforce/volunteering	78	200	(232)	46
Primary School Premium	153	348	(279)	222
Interactive	6	-	(6)	-
Other	-	361	(148)	213
	<u>494</u>	<u>3,658</u>	<u>(3,563)</u>	<u>589</u>
Group total	<u><u>735</u></u>	<u><u>4,250</u></u>	<u><u>(4,132)</u></u>	<u><u>853</u></u>

General funds:

These are funds solely managed at the discretion of the organisation, without restriction, in line with our reserves policy.

Restricted funds:

Core activities (Sport England) –

Core funding to cover the cost of running the organisation – staff, rent, travel & subsistence, marketing. Direct funding from Sport England under their support to Active Partnerships.

Satellite Clubs (Sport England) –

These clubs are extensions of community sports clubs which are newly established to specifically target 14-19 year olds. Part of a national Sport England grants programme.

Workforce (Sport England) -

Support to the workforce, including coaches and volunteers within London. Funding from Sport England with restrictions.

Children & Young People (Sport England) -

With the support of Sport England we work with schools, colleges, policymakers, local authorities, teachers and others supporting young people: our role is to advise, inform and create positive change for children and young people.

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

16 ANALYSIS OF PUBLIC FUNDING

	Sport England £'000	Greater London Authority £'000	Other Public Income £'000	Non Public Income £'000	Total £'000
Revenue Grants	3,562	376		97	4,035
Rental Income				348	348
Other Income				162	162
Total Income	<u>3,562</u>	<u>376</u>	<u>-</u>	<u>607</u>	<u>4,545</u>
Staff costs	1,907	64		201	2,172
Grant payments	348	201		54	603
Other delivery costs	131	93		650	874
Support costs	618	2		-	620
Total Expenditure	<u>3,004</u>	<u>360</u>	<u>-</u>	<u>905</u>	<u>4,269</u>
Net Income	<u>558</u>	<u>16</u>	<u>-</u>	<u>(298)</u>	<u>276</u>

Cash and Deferred Grant Reconciliation

	Sport England £'000	Greater London Authority £'000	Other Public Income £'000	Non Public Income £'000	Total £'000
Opening Balance	-	-	-	-	-
Cash received	3,562	376		607	4,545
Released to P&L	(3,562)	(376)		(607)	(4,545)
Closing Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

17 OPERATING LEASES

At 31 March 2020 the group and charity had annual commitments as lessee under non-cancellable operating leases as follows:

	2020	2019
	£'000	£'000
Due within 1 year	376	422
Due between 1 and 2 years	278	422
Due between 2 and 5 years	792	760
Due in more than 5 years	<u>528</u>	<u>792</u>

At 31 March 2020 the group and charity had no material annual commitments as lessor under non-cancellable operating leases (2019: none).

18 TAXATION

As all the Charities income is charitable, and applied for a charitable purpose, we don't currently incur corporation tax charges. The Charity is not exempt from VAT and all irrecoverable VAT is included with the expenses to which it relates on the Statement of Financial Activities.

19 RECONCILIATION OF NET INCOME TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2020	2019
	Group	Group
	£'000	£'000
Net income for the year	276	118
Add back depreciation charge	46	46
Add back impairment charge	68	-
Less interest income	(2)	(2)
Decrease / (increase) in debtors	105	(19)
Increase / (decrease) in creditors	(148)	183
	<u>345</u>	<u>326</u>

20 RELATED PARTY TRANSACTIONS

In 2020, the following transactions took place between the Charity and its wholly owned subsidiary London Sport Trading: events support £33k (2019 : £66k), data and branding fees £7k (2019 : £6k) and management fee £nil (2019 : £5k).

There were no other transactions with related parties during the year to 31 March 2020 (2019: none). The total amount of donations received from Trustees in the year was £5k (2019: £nil).

LONDON SPORT

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2020

21 COMPARATIVE CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

	Notes	Unrestricted Funds £'000	Restricted Funds £'000	Total 2019 £'000
INCOME FROM:				
Charitable activities				
<i>Programme Delivery</i>		413	3,658	4,071
Other trading activities				
<i>Thought Leadership and Partner Services</i>		176	-	176
Other		3	-	3
Total income	2	592	3,658	4,250
EXPENDITURE ON:				
Expenditure on Charitable activities				
<i>Delivery of Charitable activities</i>		480	3,563	4,043
Activities and Events		89	-	89
Total expenditure	3	569	3,563	4,132
Net income	7	23	95	118
Transfers between funds		-	-	-
Net movement in funds		23	95	118
Funds brought forward		241	494	735
Funds carried forward		264	589	853